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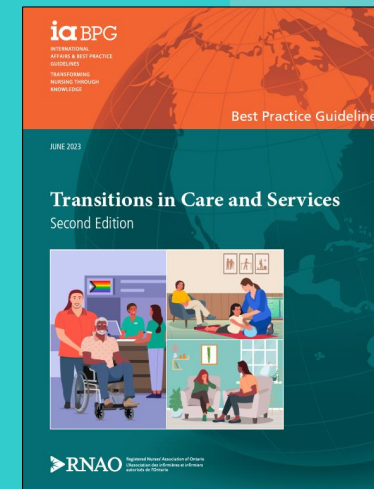
N

the VOICE for
registered nurses,
nurse practitioners
and nursing students
in Ontario

O

Launching the Transitions in Care and Services, Second Edition, Best Practice Guideline

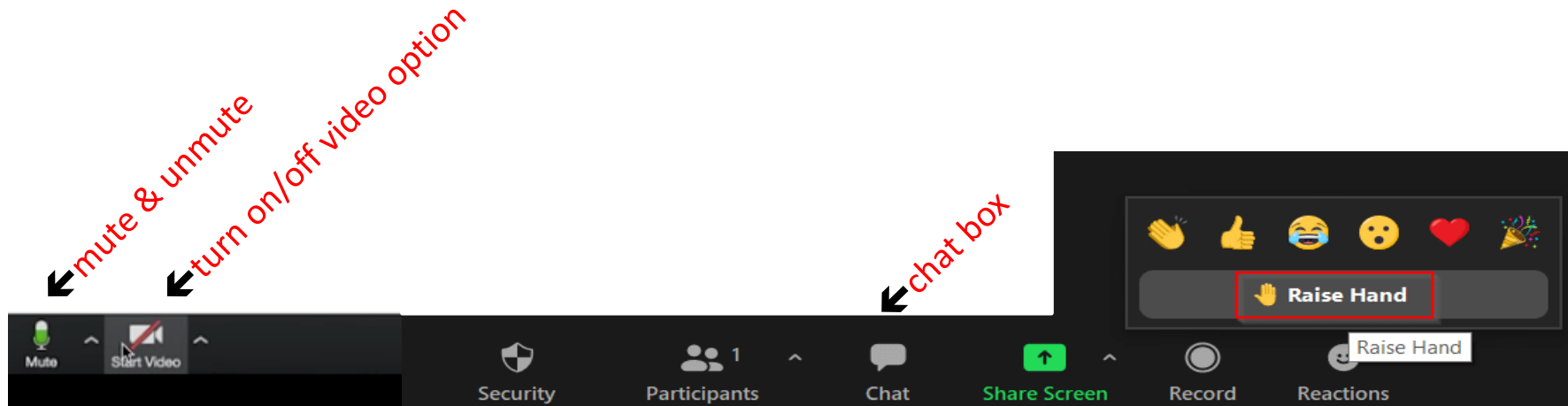
July 20, 2023
12-2 p.m. ET



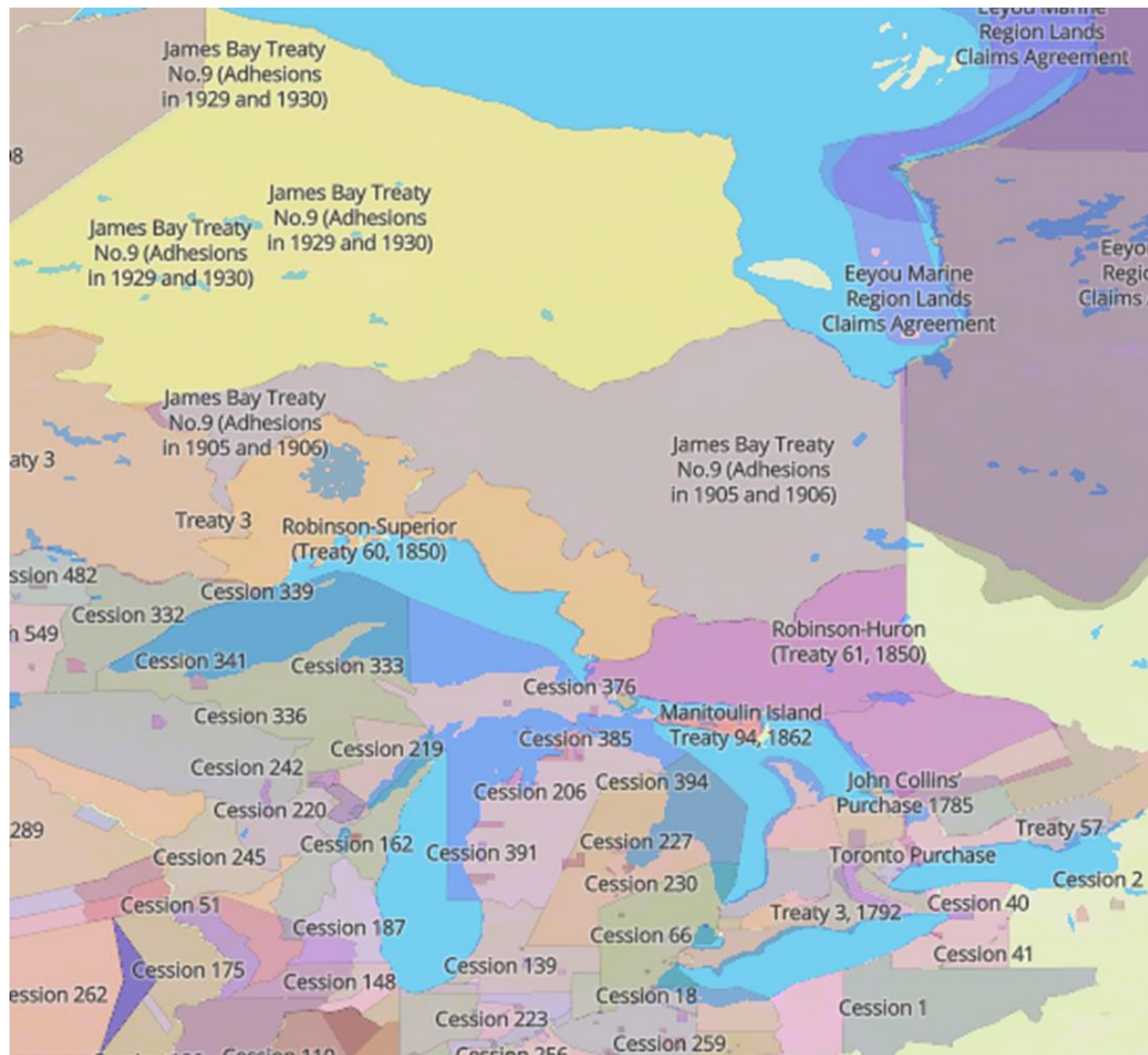
Reminders

- Please keep your lines muted
- If you would like to ask a question, please use the chat box and use the “all participants” option


**Please note: This meeting is being recorded for internal purposes only*



Land Acknowledgement




<https://native-land.ca/>

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Best practice guidelines



Transitions in Care and Services
Second Edition

DOWNLOAD

Transitions in Care and Services

Published: June 2023
Available in English
Children and youth, Foundational, Health system, Older adults

Guideline	Revision status
Overview	
Recommendations	
Methodology Documents	

Purpose and scope

The purpose of this best practice guideline (BPG) is to provide evidence-based recommendations for nurses and members of the interprofessional team, organizations and the health system. These recommendations support safe and effective transitions in care for pediatric and adult persons and their...

Download for free:
<https://rnao.ca/bpg/guidelines/transitions-in-care>





Rhonda Crocker Ellacott
President and CEO,
Thunder Bay Regional Health Sciences Centre
Expert Panel Co-Chair



Shirlee Sharkey
Former President and CEO, SE Health
Expert Panel Co-Chair

Presenters

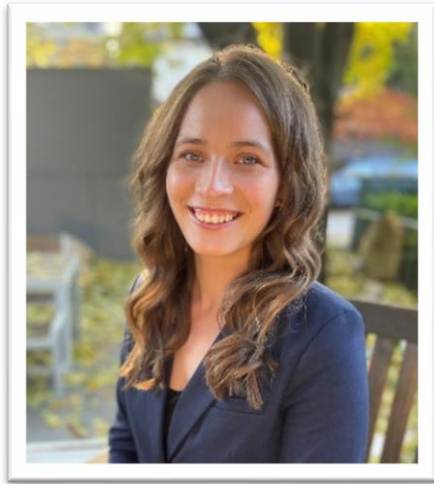


Judy Smith
Co-Chair of the Patient, Client, Caregiver Partnership
Council, Southlake Community OHT
Expert Panel Member



Chantel Antone
Senior Director, Office of Inclusion & Social
Accountability (Indigenous Health),
London Health Sciences Centre
Expert Panel Member

RNAO Team



Lyndsay Howitt
Senior Manger
Guideline Development &
Research



Katherine Wallace
Senior Manager,
Implementation Science



Christina Medeiros
Senior Manager,
Evaluation & Monitoring

Objectives

1. Discuss the complexities of transitions in care and the value in using this BPG to improve the safety and quality of transitions
2. Provide an overview of the BPG:
 - Purpose and scope
 - Guideline development process
 - Good practice statements and recommendations
3. Discuss next steps for kickstarting implementation and evaluation of this BPG in your practice setting

Who We Are

**R
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Speaking out for nursing. Speaking out for health.

RNAO is the professional association of Registered Nurses, Nurse Practitioners (RNs and NPs) and nursing students in Ontario, Canada

Background

Transitions in care:

- Significant points in the provision of health care during which a person's information and care needs are being transferred between health and social service providers, interprofessional teams and settings
- Require thoughtful attention, compassion and a strong emphasis on safety
- Many populations experience barriers accessing health and social services during transitions in care

Note: Whenever possible, the term 'transition' has been used intentionally in this BPG instead of the term 'discharge'.



Purpose and Scope

To provide evidence-based recommendations for nurses and members of the interprofessional team, organizations and the health system to support safe and effective transitions in care for pediatric and adult persons and their support network.

Includes transitions:

- Within organizations
- Between/across organizations and sectors
- Between healthcare and social care settings

The *Transitions in Care and Services*, Second Edition BPG is a foundational guideline for all health sectors, and central to the work of **RNAO** Best Practice Spotlight Organizations® and Ontario Health Teams.

Guideline Development Pillar



GRADE

The Expert Panel

- Contributed knowledge & expertise to the development of this resource
- Included persons with lived experience and was interprofessional in composition
- Comprised of individuals with experience in clinical practice, education, research and policy across a range of health and social service organizations, academic institutions, practice areas and sectors

thank
you!

- | | | |
|---|-----------------------|----------------------------|
| • Rhonda Crocker Ellacott (Co-chair) | • Cindy Fajardo | • Julie Perl |
| • Shirlee Sharkey (co-Chair) | • Katherine Hambleton | • Carolyn Roberts |
| • Alykhan Abdulla | • Sasha Hill | • Suzanne Saulnier |
| • Chantel Antone | • Sabina Iqbal | • Judy Smith |
| • Susan Delisle Gosse | • Sandra Li-James | • Verónica Tíscar-González |
| • Mary Egan | • Kimberly Moran | • Jennifer Thomas |
| | • Angeline Ng | • Dania Versailles |
| | • Kathryn Nichol | |



The guideline also underwent stakeholder review by **over 100 reviewers** from diverse roles and settings.

Developed in consultation with Best Practice Spotlight Organization Ontario Health Teams (BPSO OHT)



R N A O
BEST PRACTICE
SPOTLIGHT
ORGANIZATION
O H T

For integrated systems of care

GOAL: To optimize patient outcomes through evidence-based practice and robust staff engagement



The RNAO Team

Guideline Development

Lyndsay Howitt, Guideline Development Co-Lead

Greeshma Jacob, Guideline Development Co-Lead

Giulia Zucal, Acting Senior Manger, Guideline Development

Christine Buchanan, Acting Senior Manger, Guideline Development

Amy Burt, Senior Manager, Guideline Development

Nafsin Nizum, Associate Director, Guideline Development

Glynis Gittens, Guideline Development Project Coordinator

Verity Scott, Guideline Development Project Coordinator

Implementation Science

Stephanie Buchanan, Implementation Science Manager and
Guideline Development Methodologist

Kristen Campbell, Implementation Science Manager

Jennifer Behun, Long-Term Care Best Practice Coordinator

Oliwia Klej, Project Coordinator, Implementation Science

Sue Sweeney, Program Manager, Long-Term Care Best Practices
Program

Susan McNeill, Associate Director, Guideline Implementation
and Knowledge Transfer

Evaluation and Monitoring

Christina Medeiros, Senior Manager, Evaluation &
Monitoring

Shanoja Naik, Lead Scientist

Illustrations

Nishant Bajaj, Web and Graphic Designer

Executive Stewardship

Heather McConnell, Director, IABPG Centre

Doris Grinspun, Chief Executive Officer

GRADE Methodology

Good Practice Statements

- ‘Common sense’ actions that must be done in practice but are not always happening (hence the need to reinforce them in the BPG)
- We have high certainty that the benefits outweigh the harms → a systematic review is not needed
- Researchers may no longer be conducting studies on the topic, or the alternative may be unethical
- Do not receive a rating (strong or conditional) but should be interpreted as strong recommendations

Recommendations

- Actions developed based on evidence from a systematic review
- They answer a research question about whether an action or intervention should (or should not) be done
- Determined to be *strong* or *conditional* by considering:
 - the benefits and harms;
 - the certainty in the evidence;
 - values and preferences; and
 - the impact on health equity.

Lotfi et al. 2022, Dewidar et al., 2022

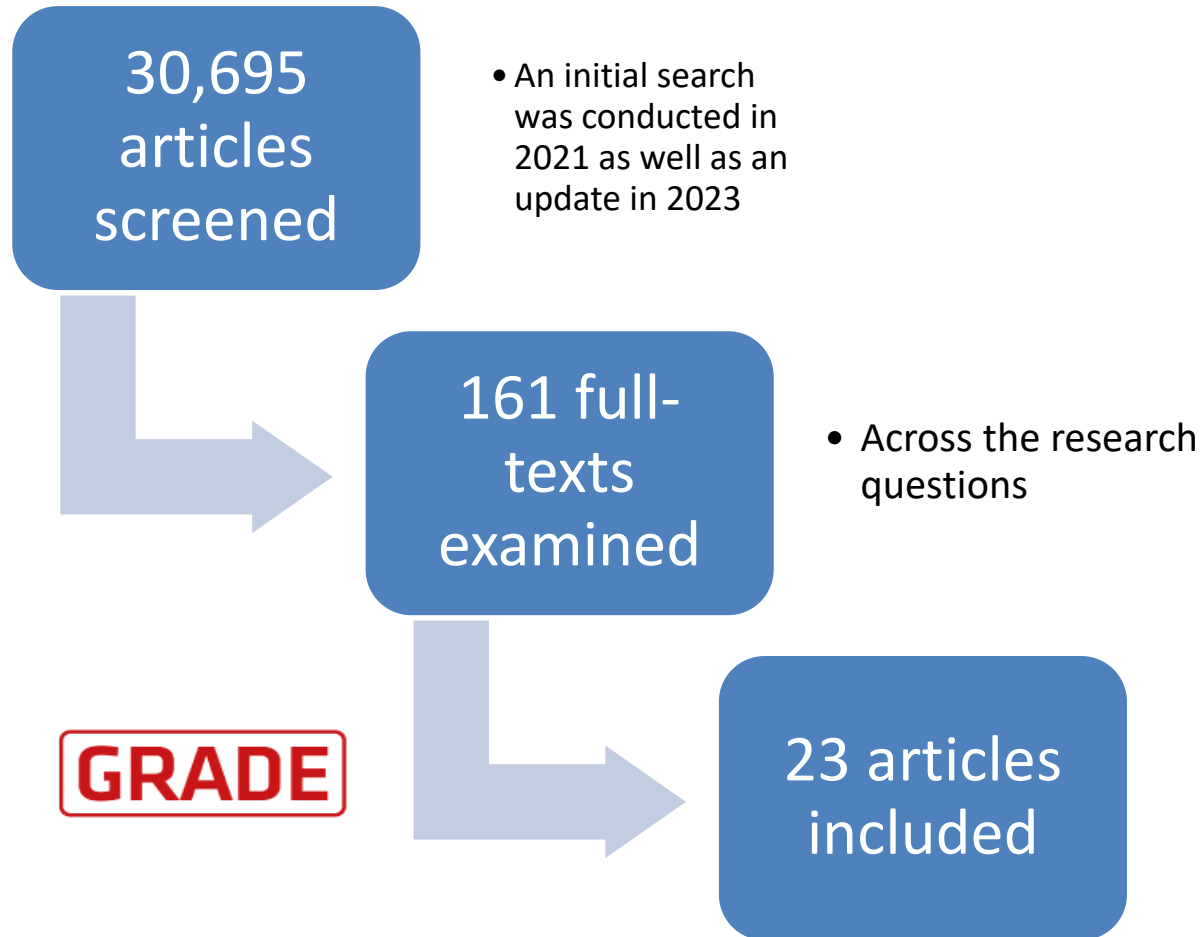
****Both are action oriented statements and follow the same process for implementation****

Pages 9-10

Strong and Conditional Recommendations

STRONG RECOMMENDATION	CONDITIONAL RECOMMENDATION
<ul style="list-style-type: none"> • good quality (high or moderate certainty) evidence 	<ul style="list-style-type: none"> • low or very low certainty evidence
<ul style="list-style-type: none"> • benefits of a recommended action outweigh harms • most persons will benefit from the recommended practice 	<ul style="list-style-type: none"> • benefits of a recommended action probably outweigh harms • majority of person could receive the recommended action
<ul style="list-style-type: none"> • there is little variability in values and preferences 	<ul style="list-style-type: none"> • there is greater variability in values and preferences • there is a need to consider a person's values and preferences more carefully than usual

Guideline Development Methodology



Recommendation Question #1: Should support from a system navigator be recommended or not for persons encountering a transition in care?

Recommendation Question #2: Should a formal interprofessional cross-sectoral approach be recommended or not to support persons encountering a transition in care?

Refer to Appendix C: BPG development methods (Pages 96-112)

How to Read the Recommendations

A) Recommendation Statement Box

RECOMMENDATION 5.1:

The expert panel suggests that navigation support be provided by health or social service providers for persons with complex care needs encountering a transition in care. This support includes regular follow-up by the provider(s) to assess and respond to the person's current and evolving health and social care needs.

Strength of the recommendation: Conditional

Certainty of the evidence of effects: Very low

B) Discussion of Evidence:

- 1) Benefits & Harms
- 2) Values & Preferences
- 3) Health Equity
- 4) Expert Panel Justification of Recommendation
- 5) Implementation tips
- 6) Supporting Resources

Good Practice Statements and Recommendations

Five broad areas:

- collaboration with persons and their support network
- assessing care needs and readiness for a transition
- interprofessional collaboration
- review of medication history
- navigation support



Summary of Recommendations and Good Practice Statements

This BPG replaces the first edition RNAO BPG *Care Transitions* which was published in 2014 (5).
A summary of how the recommendations in this BPG compare to the recommendations in the previous edition of this BPG is available [online](#).

RECOMMENDATIONS AND GOOD PRACTICE STATEMENTS	STRENGTH OF THE RECOMMENDATION
Collaboration with persons and their support network	
Good Practice Statement 1.0: It is good practice that health and social service providers collaborate with persons and their support network before, during and after a transition in care in order to ensure a safe and effective transition. <i>This good practice statement is an overarching statement that is foundational to implementing all other recommendations and good practice statements.</i>	This is a good practice statement that does not require application of the GRADE system.
Assessing care needs and readiness for a transition	
Good Practice Statement 2.0: It is good practice that health and social service providers assess with persons and their support network their care needs and readiness for a transition.	This is a good practice statement that does not require application of the GRADE system.
Interprofessional collaboration	
Good Practice Statement 3.0: It is good practice that members of the interprofessional team collaborate to develop a transition plan that supports the unique needs of persons and their support network.	This is a good practice statement that does not require application of the GRADE system.
Recommendation 3.1: The expert panel suggests that health and social service organizations collaborate to implement a formal interprofessional cross-sectoral approach to support persons encountering transitions in care.	Conditional

Collaboration with Persons and their Support Network

GOOD PRACTICE STATEMENT 1.0:

It is good practice that health and social service providers collaborate with persons and their support network before, during and after a transition in care in order to ensure a safe and effective transition.

This good practice statement is an overarching statement that is foundational to implementing all other recommendations and good practice statements.

- When people receive information they can understand and act upon, they are better equipped to manage their needs following a transition in care
- Lack of collaboration can result in inappropriate care plans and anxiety for persons and their support network
- To achieve the best outcomes, it is important to use a shared decision-making process



Assessing Care Needs and Readiness for a Transition

GOOD PRACTICE STATEMENT 2.0:

It is good practice that health and social service providers assess with persons and their support network their care needs and readiness for a transition.

- Assessing readiness is a central component of transition planning. Low levels of readiness can lead to:
 - feeling unprepared to self-manage care;
 - difficulties coping, and;
 - a higher likelihood of hospital readmission
- Assessments identify the type of care and assistance required following a transition, and barriers that may prevent a smooth transition
- The expert panel highlighted that providers should avoid repeating assessments unnecessarily
 - It can be frustrating for people to repeat their story multiple times
 - Providers should review previous assessments and build on them, highlighting similarities and changes

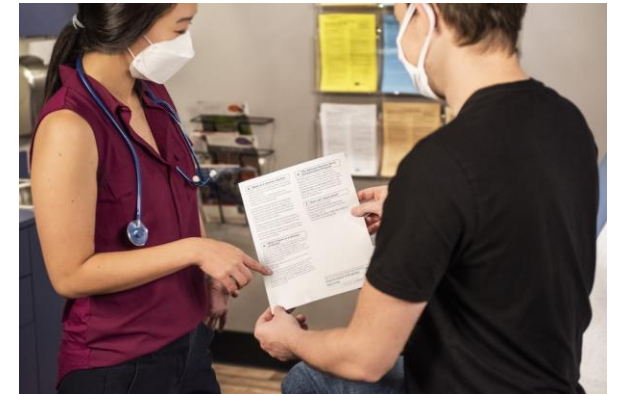


Interprofessional Collaboration

GOOD PRACTICE STATEMENT 3.0:

It is good practice that members of the interprofessional team collaborate to develop a transition plan that supports the unique needs of persons and their support network.

- Transition plans promote continuity of care and ensure necessary services, supports and resources have been arranged
- When providers collaborate to develop a transition plan and contribute their combined skills and knowledge, a more comprehensive transition plan can be developed
- Effectively developing a transition plan is contingent on good communication and collaboration



Note: While this statements focuses on collaboration among health and social service providers, it is essential that the interprofessional team also collaborate with persons and their support network when developing the transition plan (refer to good practice statement 1.0).

Interprofessional Collaboration

RECOMMENDATION 3.1:

The expert panel suggests that health and social service organizations collaborate to implement a formal interprofessional cross-sectoral approach* to support persons encountering transitions in care.

Strength of the recommendation: Conditional

Certainty of the evidence of effects: Very low

**Refers to a collaborative approach where two or more health or social service providers from different disciplines who work in different sectors work together in a formal way to ensure persons and their support network experience a safe transition in care.*

Discussion of evidence:

- Evidence suggest that formal interprofessional cross-sectoral approaches may increase follow-up visits with a health or social service provider, increase patient satisfaction, improve quality of life, and reduce hospital readmissions within 30 days. However, the evidence is very uncertain.
- No harms were reported.

Review of Medication History

GOOD PRACTICE STATEMENT 4.0:

In order to ensure medication safety, it is good practice for health providers to conduct the following in collaboration with the person encountering a transition and their support network:

- obtain a best possible medication history; and
 - perform medication reconciliation at all transition points.
- During transitions in care, medications are frequently stopped, adjusted or newly prescribed
 - Communication and care processes can break down leading to unintended medication discrepancies including omission of medication, prescribing errors or failures to communicate changes in medications
 - Obtaining a best possible medication history and conducting medication reconciliation can help improve medication safety during transitions in care



Navigation Support

GOOD PRACTICE STATEMENT 5.0:

It is good practice for health and social service providers to provide persons and their support network with information and support to manage their needs during and after transitions in care.

- When health and social service providers share information and provide support to persons and their support network, it:
 - Provides persons with a means to understand the benefits, harms and outcomes of potential care needs and treatments
 - Empowers people in their care
 - Increases self-efficacy navigating the health-care system, and self confidence to manage health conditions



Navigation Support

RECOMMENDATION 5.1:

The expert panel suggests that navigation support be provided by health or social service providers for persons with complex care needs encountering a transition in care. This support includes regular follow-up by the provider(s) to assess and respond to the person's current and evolving health and social care needs.

Strength of the recommendation: Conditional

Certainty of the evidence of effects: Very low

Discussion of evidence:

- Evidence suggests that providing navigation support to persons with complex care needs during a transition in care may increase follow-up visits, reduce hospital readmissions within 30 days of a transition, and may increase patient satisfaction. However, there were some inconsistencies in the results, and the evidence is very uncertain.
- May be especially beneficial for people with complex care needs to help overcome barriers to care.
- No harms were reported in the studies.

Navigation Support

RECOMMENDATION 5.2:

The expert panel suggests that peer workers with lived experience offer support to persons with mental health needs who are encountering a transition in care.

Strength of the recommendation: Conditional

Certainty of the evidence of effects: Very low

Discussion of evidence:

- Evidence suggests that offering peer support may increase patient satisfaction and improve quality of life, however the evidence is very uncertain.
- Participants in the studies highly valued support from peer workers.
- No harms were reported.

Questions?



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Kickstarting Your Implementation

Develop compelling messages

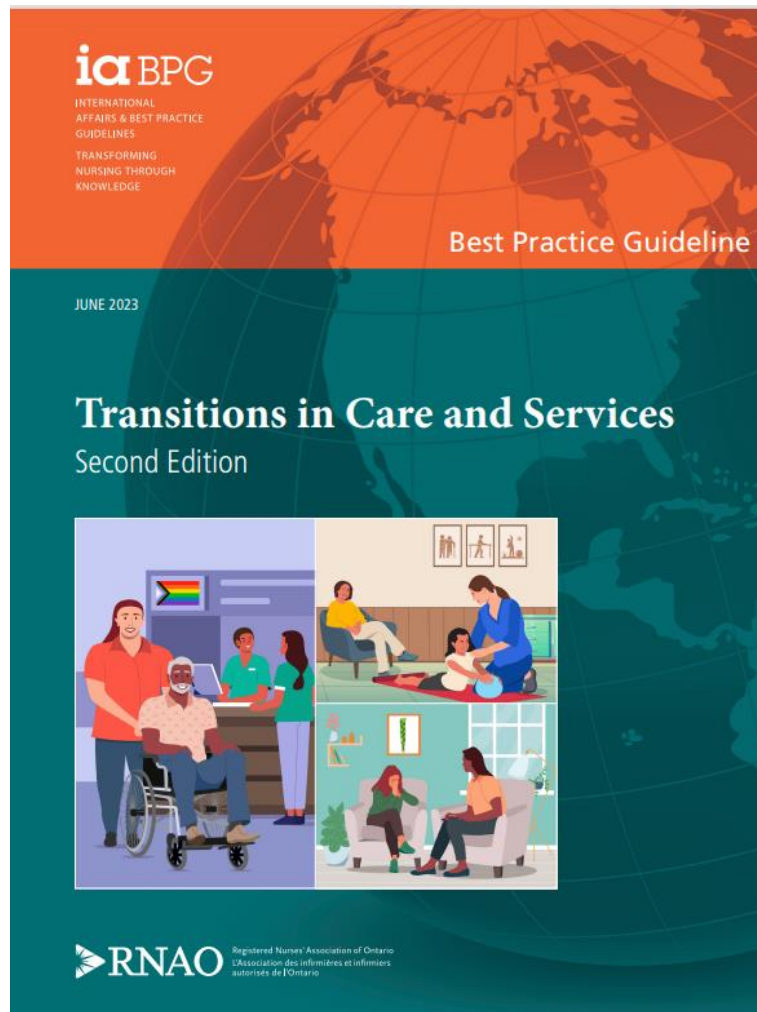
Integrate principles of equity

Establish a change team

Build capacity

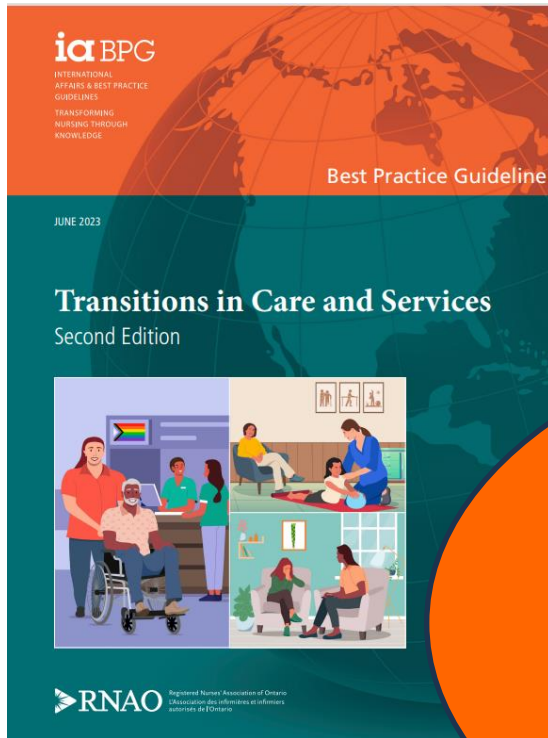
Develop Compelling Messages – The Impact and Implementability of this BPG

What is the impact of this BPG? What are the benefits?



Are the BPG's recommendation or good practice statements implementable?

Impact, as Told by Stories and by Evidence



STORIES are the most EFFECTIVE



Create meaning
by engaging both
the head and the
heart

we COMMUNICATE



OTHERS



Impact, as Defined by the Evidence (Background)

Focus: Health Professionals and Services

A significant point
in health care
provision

Includes various
providers, teams
and/or settings

Occurs one or
multiple times

Involves a transfer
of information
and care needs

Impact, as Defined by the Evidence (Background)

Focus: Persons and their families

Represents a major life event

- Home to LTC home or palliative care
- Hospital to home with life changing health status

Possible safety risk or adverse event(s)

- Medication errors, unnecessary tests, underdiagnosis of new health conditions
- Frustration, emotional distress, worsening symptoms, lack of trust of health professionals and the broader health system

Impact, as Defined by the Numbers (Background)

~30% Canadians
have had poor care
coordination

~200,000 Canadians
annually have
unplanned hospital
readmission

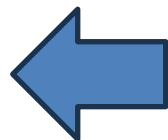
1/11 leave hospital
and are readmitted
within 30 days of a
care transition

>\$2.3 Billion
for unplanned
hospital
readmissions

25% of unplanned
hospital
readmissions are
preventable

BPG Implementation – Emphasizing Implementability

What is the
impact of this
BPG?



Are the BPG's
recommendation
or good practice
statements
implementable?
Are they
workable
/achievable?

COLLABORATION WITH PERSONS AND THEIR SUPPORT NETWORK

GOOD PRACTICE STATEMENT 1.0:

It is good practice that health and social service providers collaborate with persons and their support network before, during and after a transition in care in order to ensure a safe and effective transition.

This good practice statement is an overarching statement that is foundational to implementing all other recommendations and good practice statements.

BPG Resources to Support Implementation


Implementation Tips

Implementation Tips from the Expert Panel

- When supporting persons and their support network who are encountering a transition in care, it is important for health and social service providers to ask open-ended questions to ensure the person's voice and concerns are heard and that care is customized to their individual needs, wishes and preferences. Examples of questions include:
 - What are your goals of care and how can we help you achieve them?
 - What can we do to best support you during the transition?
 - Is there anything else about your health or care preference you want to tell me that I haven't asked about?
- Engagement and trust building: when collaborating with persons to plan for a transition, health and social service providers are to do the following:
 - First reflect on the own biases and perceptions that they bring to the relationship.
 - Establish a trusting relationship with the person by being clear about their role, why they are asking certain questions, who the information will be shared with, and how the information gathered will support the plan of care.
 - Identify members of a person's support network who will be involved during the transition in care. This should be done prior to a transition in care or service occurring, and it should be documented within their transition plan.
 - Ask permission prior to asking questions and ensure confidentiality is maintained. A non-judgmental and empathetic approach can help persons and their support network feel supported and safe when discussing their concerns.
 - Ensure persons and their support network are involved in conversations early on when planning for a transition.
 - Ensure persons and their support network have an active voice and are truly engaged in the discussion. Signs of engagement may include asking questions, requesting information, and sharing observations and/or concerns.
 - Hold a meeting to plan for the transition at a time that works well for the person receiving care and their support network. The meeting should be held, whenever possible, at least a few days prior to the transition to allow the person receiving care and their support network time to adjust to the transition, digest information and ask questions.
 - Focus on what interventions best suit the person's goals of care.

Figure 4: Patient Oriented Discharge Summary (PODS)

_____ 's Care Guide


I came to hospital on ___/___/___ and left on ___/___/___  my own notes

I came in because I have _____

Medications I need to take		morning	noon	afternoon	night
Name	What it is for				
		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>


How I might feel and what to do		
I might feel	What to do	Go to Emergency if:

Changes to my routine	
Activity (i.e. dietary, physical)	Instruction

 **Appointments I have to go to**

Go see _____ for _____ on ___/___/___ at ___:___ am/pm

Location: _____ # _____ booked

 **Where to go for more information**

For medication instructions call/go to pharmacist # _____

For _____ call/go to _____ # _____

Source: Reprinted with permission from: Patient Oriented Discharge Summary (PODS). In: Open Lab [Internet]. Toronto (ON): Open Lab; 2019. Available from: <http://uhnopenlab.ca/project/pods/>.

All About Me – A Conversation Starter Sample

Last date revised: 18-09-2014

I like to be called...
Margaret

In the past I...

- Was a secretary
- Lived in Saskatoon, Saskatchewan
- Traveled throughout Europe
- Had a dog named Pepper
- Learned to fly an airplane
- Volunteered at a Food Bank



I enjoy...

- Exercise and movement
- Singing
- Talking and being heard
- Folk Music
- Photography
- Bird Watching
- Knitting and Sewing
- The hot weather

I don't like...

- Asparagus
- Thunder and Lightning
- Drinking ice cold liquids
- People startling me by approaching from the back
- Having television on all the time
- Winter

A typical day for me could include...

- Starting my day with a cup of tea
- Going for a walk
- 1 hour of quiet time to sew or knit
- Phone call in the evening with my daughter
- A visit from my friend Corinne

Who knows me best?

- My friend, Corinne
- My husband, Joe (died Nov 2004)
- My neighbour, Hiroko
- My church friends
- My bingo group

Alzheimer Society
www.alzheimer.ca

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INTERPROFESSIONAL COLLABORATION

GOOD PRACTICE STATEMENT 3.0:

It is good practice that members of the interprofessional team collaborate to develop a transition plan that supports the unique needs of persons and their support network.

BPG Resources to Support Implementation

Implementation Tips

Implementation Tips from the Expert Panel

- Consider which health and social service providers are to be involved in developing the transition plan to best support the needs of the person and their support network:
 - Health and social service providers who closely understand a community or a person's experiences—such as Indigenous navigators, harm reduction workers or peer workers with lived experience—can offer valuable insight during transition planning.
 - If the person is exhibiting responsive behaviours associated with dementia, complex mental health, substance use or neurological conditions, involving appropriate health and social service providers to develop a behavioural support plan can help reduce the incidence of responsive behaviours during the transition in care.
- Each member of the interprofessional team should be aware of their role in developing the transition plan.
- It is beneficial to have one designated health or social service provider lead the team and coordinate care.
- Underserved populations may face challenges related to language barriers, literacy or systemic racism when it comes to participating in decision making. Interprofessional collaboration—using a trauma-informed and culturally safe approach to care—must be the standard to support underserved populations to express and manage their care needs. A strong emphasis must be placed on providing psychosocial and pragmatic support when developing the transition plan.
- As part of developing a transition plan, providers should collaborate to ensure a “no fail” system is set up so that persons have access to basic necessities such as housing, medications and food, as well as knowledge about local social services in their area and how to access them.
- Transition plans are to be informed by assessments that identify a person's current and evolving care needs. This could include, but is not limited to, information about allergies, code status, medications, diagnostic tests, lab results and special requests made by persons and/or their support network. For information on what factors are to be considered when developing a transition plan, see **Good Practice Statement 2.0**.
- Developing a transition plan also requires collaboration among health and social service providers in both the sending and receiving settings, and an understanding of the resources available in each sector. For further information on developing an interprofessional cross-sectoral approach to support transitions in care, see

Table 6: Implementation Tips from the Evidence

DETAILS FROM THE EVIDENCE

The studies below describe examples of interprofessional teams collaborating to develop a transition plan. They were identified through a literature review conducted on the topic.

Baldwin et al., 2018

- Participants were seen in an interprofessional discharge clinic affiliated with a hospital.
- The interprofessional team consisted of a nurse practitioner, clinical pharmacist, nurse case manager and a social worker.
- The team discussed the recent hospitalization, reviewed lab and imaging results, and developed an individualized care plan. They placed orders for medical equipment, coordinated referrals and appointments with specialists, reviewed medications and performed a psychosocial assessment. The social worker provided persons with resources related to caregiver support, long-term placement, financial assistance, transportation services and meal assistance, as needed (79).

Otsuka et al., 2019

- Participants were seen in an interprofessional post-acute care clinic in a large academic medical centre.
- The interprofessional team consisted of a registered nurse, medical assistant, clinical pharmacist, resident physician, attending physician and social worker who met with each participant to conduct medication reconciliation, develop a plan to optimize medication management, establish referrals, and arrange services and follow-up (74).

Reidt et al., 2016

- Participants were transitioning from a short-term rehabilitation facility to home.
- The model involved a geriatrician, nurse practitioner and pharmacist who cared for persons at the rehabilitation facility.
- Before the transition, the pharmacist reviewed medications and collaborated with the nurse practitioner to determine the medication regimen. The pharmacist followed-up with the participant in-home or over the telephone one week after the transition, focusing on reviewing medications and assessing adherence. The nurse practitioner recommended items for the pharmacist to address at follow-up, such as monitoring for specific medication side effects and reminding persons of follow-up appointments (80).

Name: _____
 DOB (dd/mm/yyyy): _____
 HCN: _____
 Other ID: _____

My Transitional Care Plan®

1. My Support System Leading Up to and on the Day of My Move:	
Substitute Decision Maker:	Phone #:
Transitional Support Lead - Current Location:	Phone #:
Transitional Support Lead - New Location:	Phone #:
Healthcare Providers/Teams Available to Support My Move:	
Current Location: <input type="checkbox"/> Hospital <input type="checkbox"/> Retirement Home <input type="checkbox"/> Private Dwelling <input type="checkbox"/> Other:	
Details:	
Destination:	Date & Time of Move:
Transportation Plan:	Arrival Plan: <input type="checkbox"/> Arriving alone <input type="checkbox"/> Arriving with others
My Room Setup:	
Who will set up my room: <input type="checkbox"/> In advance <input type="checkbox"/> On the day of the move	Favourite items to make my room feel like home:
My Personhood Highlights (e.g. social/cultural background):	My Typical Daily Routine (e.g., sleep, meals, personal care):
	My Smoking/Alcohol/Substance Use Plan:
Section 1 completed by:	
2. My Functional Status:	
My Assistive Devices (check all that apply and include details pertaining to their use):	
<input type="checkbox"/> Mobility Aids <input type="checkbox"/> Communication/Cognition Aids <input type="checkbox"/> Hearing/Vision/Dental Aids <input type="checkbox"/> Other:	
Details:	
I May Need Help/Reminders for the Following Tasks:	
Hygiene/Personal Care: <input type="checkbox"/> Independent <input type="checkbox"/> Set Up Only <input type="checkbox"/> Some Assistance <input type="checkbox"/> Full Assistance	
Details:	
Elimination Care: <input type="checkbox"/> Independent <input type="checkbox"/> Reminder/Routine <input type="checkbox"/> Incontinent	
Details:	
Ambulation/Transfers: <input type="checkbox"/> Independent <input type="checkbox"/> Supervision <input type="checkbox"/> Full Assistance	
Details:	
Nutrition/Eating: <input type="checkbox"/> Independent <input type="checkbox"/> Set Up Only <input type="checkbox"/> Full Assistance	
Details:	
Medication Administration: <input type="checkbox"/> Whole <input type="checkbox"/> Crushed	
Details & Recent Changes:	
Section 2 completed by:	

Adapted by: The Behavioural Support Integrated Teams (BSIT) Collaborative (Version 1.1 October 2022)
 From: North East BSO/Seniors' Mental Health Regional Consultation Service (2020, Apr). My Transitional Care Plan. North Bay Regional Health Centre.



Care Transitions from Hospital to Home: IDEAL Discharge Planning Implementation Handbook



REVIEW OF MEDICATION HISTORY

GOOD PRACTICE STATEMENT 4.0:

In order to ensure medication safety, it is good practice for health providers to conduct the following in collaboration with the person encountering a transition and their support network:

- obtain a best possible medication history; and
- perform medication reconciliation at all transition points.

BPG Resources to Support Implementation

R
N
A
O

Implementation Tips

Implementation Tips from the Expert Panel

- A BPMH is to be completed prior to medication reconciliation occurring. When possible, it is helpful for the BPMH to be completed prior to a transition in care as it allows medication reconciliation to occur much more easily and quickly following the transition. If it is not possible to complete a BPMH prior to a transition, it should be conducted following a transition in care prior to medication reconciliation occurring.
- When conducting a BPMH with the person and their support network, medical jargon should not be used. The medication history should include prescribed drugs, over-the-counter medications, herbal supplements and/or other health products, eye drops and topical creams. Culturally safe care involves acknowledging traditional medicines that may be used for medicinal, spiritual, sacred and ceremonial purposes to promote healing.
- Health providers obtaining a health history and conducting medication reconciliation are to carefully consider the interactions, side effects and contraindications of new medications before prescribing them. This is especially important for persons with complex or chronic health conditions.
- Medication reconciliation is a shared responsibility of health providers in collaboration with persons and their support network in all settings where transitions in care occur.
- It is crucial that persons and their support network are informed and given printed material notifying them of changes made to their medications and why these changes were made. A lack of understanding about medication changes can result in polypharmacy and persons continuing to take medications that are no longer needed or medications that have a changed dosage after the transition. In the receiving setting, it is important for persons to have access to a pharmacist who can answer questions about their medications.

Appendix I: Best Possible Medication History Interview Guide

This interview guide from Alberta Health Services provides a list of questions health providers can ask when conducting a best possible medication history.

Figure 6: Best Possible Medication History Interview Guide

Source: Reprinted with permission from: Alberta Health Services (AHS). Best possible medication history (BPMH) interview guide [Internet]. Edmonton (AB): AHS; 2014. Available from: https://www.albertahealthservices.ca/assets/info/ahs/info_bpmh_interview_guide.pdf

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Appendix J: Sample Medication Reconciliation Form

The Ontario Primary Care Medication Reconciliation Guide provides quality improvement strategies for implementing, sustaining and measuring medication reconciliation in primary care settings in Ontario (167). A sample medication reconciliation form can be found on pages 43 and 44 of the guide. The Ontario Primary Care Medication Reconciliation Guide is also available in [French](#).

Figure 7: Medication Reconciliation Form

Appendices

5 Questions to Ask About My Medicine

Why do I need this medicine?
When do I take it?
How long do I take it?
How could it...
When do I see...

Keep a list of all your medicines.

Write on...

lmp
SafeMed

5 QUESTIONS TO ASK ABOUT YOUR MEDICATIONS when you see your doctor, nurse, or pharmacist.

- 1. CHANGES?**
Have any medications been added, stopped or changed, and why?
- 2. CONTINUE?**
What medications do I need to keep taking, and why?
- 3. PROPER USE?**
How do I take my medications, and for how long?
- 4. MONITOR?**
How will I know if my medication is working, and what side effects do I watch for?
- 5. FOLLOW-UP?**
Do I need any tests and when do I book my next visit?

Remember to include:

- ✓ drug allergies
- ✓ vitamins and minerals
- ✓ herbal/natural products
- ✓ all medications including non-prescription products

Keep your medication record up to date.

Ask your doctor, nurse or pharmacist to review all your medications to see if any can be stopped or reduced.

Visit safemedicationuse.ca for more information.

lmp
cpsp
SafeMedicationUse.ca

's Care Guide

I came to hospital on ___/___/___ and left on ___/___/___
I came in because I have _____

my own notes

Medications I need to take

My medication list has been provided and explained to me

How I might feel and what to do

I might feel _____ What to do _____ Go to Emergency if: _____

Changes to my routine
(e.g., dietary, physical)

Instruction _____

Appointments I have to go to

for ___ on ___/___/___ at ___:___
☐ book

for ___ on ___/___/___ at ___:___
☐ book

Where to go for more information

call/go to _____ ☐

call/go to _____ ☐

call/go to _____ ☐

Patient, Family and Caregiver Declaration of Values for Ontario

ACCOUNTABILITY

- We expect open and seamless communication about our care.
- We expect that everyone on our care team will be accountable and supported to carry out their roles and responsibilities effectively.
- We expect a health care culture that demonstrates that it values the experiences of patients, families and caregivers and incorporates this knowledge into policy, planning and decision making.
- We expect that patient, family and caregiver experiences and outcomes will drive the accountability of the health care system and those who deliver services, programs and care within it.
- We expect that health care providers will act with integrity by acknowledging their abilities, biases and limitations.
- We expect health care providers to comply with their professional responsibilities and to deliver safe care.

EMPATHY & COMPASSION

- We expect that health care providers will act with empathy, kindness and compassion.
- We expect individualized care plans that acknowledge our unique physical, mental, emotional, cultural and spiritual needs.
- We expect that we will be treated in a manner free from stigma, assumptions, bias and blame.
- We expect health care system providers and leaders will understand that their words, actions and decisions strongly impact the lives of patients, families and caregivers.

EQUITY & ENGAGEMENT

- We expect equal and fair access to the health care system and services for all regardless of ability, race, ethnicity, language, background, place of origin, gender identity, sexual orientation, age, religion, socioeconomic status, education or location within Ontario. We further expect equal and fair access to health care services for people with disabilities and those who have historically faced stigmatization.
- We expect that we will have opportunities to be included in health care policy development and program design at local, regional and provincial levels of the health care system.
- We expect an awareness of and efforts to eliminate systemic racism and discrimination, including identification and removal of systemic barriers that contribute to inequitable health care outcomes (with particular attention to those most adversely impacted by systemic racism).

RESPECT & DIGNITY

- We expect that our individual identity, beliefs, history, culture and ability will be respected in our care.
- We expect health care providers will introduce themselves and identify their role in our care.
- We expect that we will be recognized as part of the care team, to be fully informed about our condition, and have the right to make choices in our care.
- We expect that patients, families and caregivers be treated with respect and considered valuable partners on the care team.
- We expect that our personal health information belongs to us, and that it remain private, respected and protected.

TRANSPARENCY

- We expect that we will be proactively and meaningfully involved in conversations about our care, considering options for our care, and decisions about our care.
- We expect that our health records will be accurate, complete, available and accessible across the provincial health system at our request.
- We expect a transparent, clear and fair process to express a complaint, concern, or compliment about our care that does not impact the quality of the care we receive.

Updated: July 2021

Note: The purpose of this Patient, Family and Caregiver Declaration of Values, drafted by the Minister's Patient and Family Advisory Council in consultation with Ontarians, is to articulate patient, family and caregiver expectations of Ontario's health care system. The Declaration is intended to serve as a compass for the individuals and organizations who are involved in health care and reflect a summary of the principles and values that patients, families and caregivers say are important to them. The Declaration is not intended to establish, alter or affect any legal rights or obligations, and must be interpreted in a manner that is consistent with applicable law.

My Transitional Care Plan®

Behavioural Supports Ontario
Soutien en cas de troubles du comportement en Ontario
brainXchange

Name: _____
DOB (dd/mm/yyyy): _____
HCN: _____
Other ID: _____

1. My Support System Leading Up to and on the Day of My Move:

Substitute Decision Maker:	Phone #:
Transitional Support Lead - Current Location:	Phone #:
Transitional Support Lead - New Location:	Phone #:

Healthcare Providers/Teams Available to Support My Move:

Current Location: Hospital Retirement Home Private Dwelling Other:

Details:

Destination: _____ Date & Time of Move: _____

Transportation Plan: Arriving alone Arriving with others

My Room Setup:

Who will set up my room: _____ Favourite items to make my room feel like home: _____

In advance On the day of the move

My Personhood Highlights (e.g., social/cultural background): _____ My Typical Daily Routine (e.g., sleep, meals, personal care): _____

My Smoking/Alcohol/Substance Use Plan: _____

Details pertaining to their use:

Aids Hearing/Vision/Dental Aids Other: _____

Set Up Only Some Assistance Full Assistance

Reminder/Routine Incontinent

Supervision Full Assistance

Set Up Only Full Assistance

Crushed

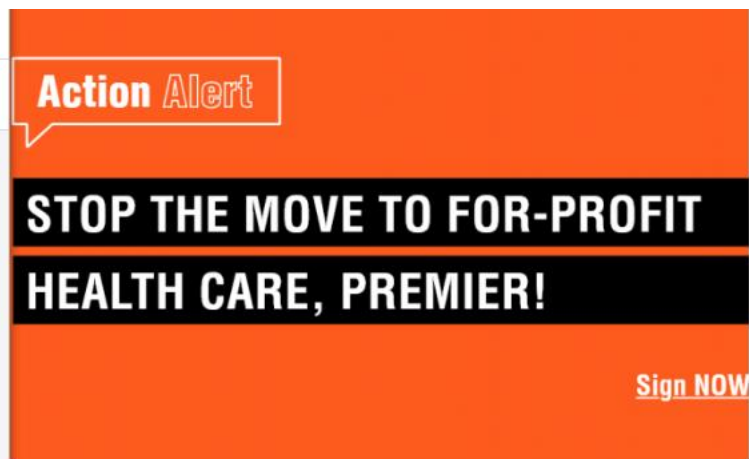
Revised (Version 1.1 October 2022)
Service (2020, April) My Transitional Care Plan, North Bay Regional Health Centre Page 1

Considerations for Implementing Principles of Equity with this BPG

- To achieve and sustain best practices, we must also have - or, where absent, advocate for - equitable access to care and services
- Must recognize role of social determinants of health (SDOH) and how these determinants impact health outcomes in care transitions
- Actions are needed at the macro, meso and micro levels

Macro (System) Level Needs to Address Inequities and Barriers to Care Transitions

- Affordable and accessible housing
- Adequate financial resources for underserved populations
- Service access across regions (versus centralized)
- Increased primary care services (e.g., NP-led clinics)



Micro (Point of Care) and Meso (Organization) Level Actions to Address Care Transition Barriers

- Current list of relevant resources (e.g., support groups, respite care)
- Accessible health education (i.e., plain language, visuals, online or print)
- On-site and written translation supports
- Training and integration of care principles that embrace cultural safety, anti-racism and equity
- Safe and effective staffing workloads



LEADING CHANGE TOOLKIT™

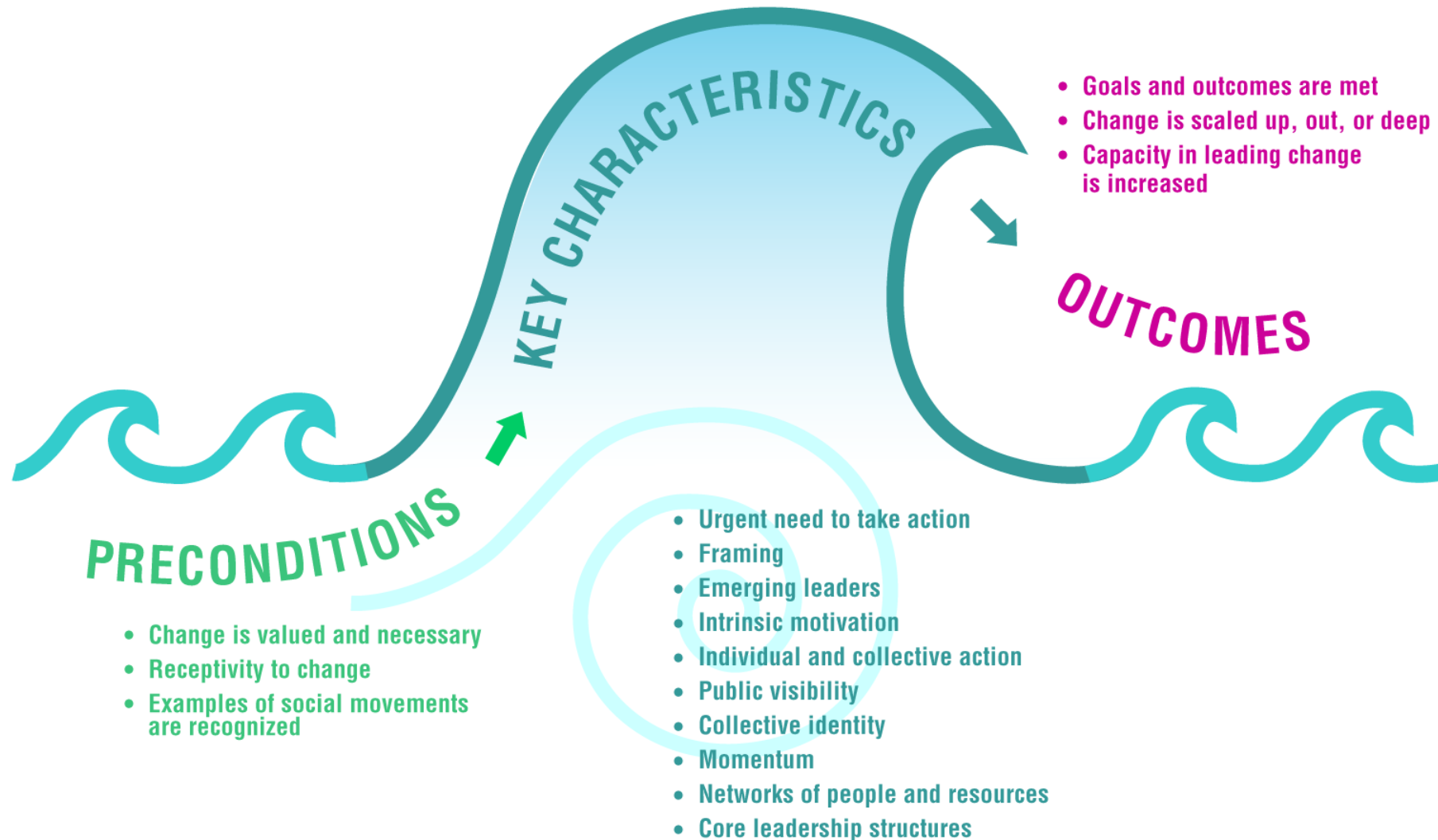
TO HELP CHANGE AGENTS AND
CHANGE TEAMS MAKE LASTING
IMPROVEMENTS IN HEALTH CARE

[RNAO.ca/leading-change-toolkit](https://rnao.ca/leading-change-toolkit)

SOCIAL MOVEMENT ACTION FRAMEWORK

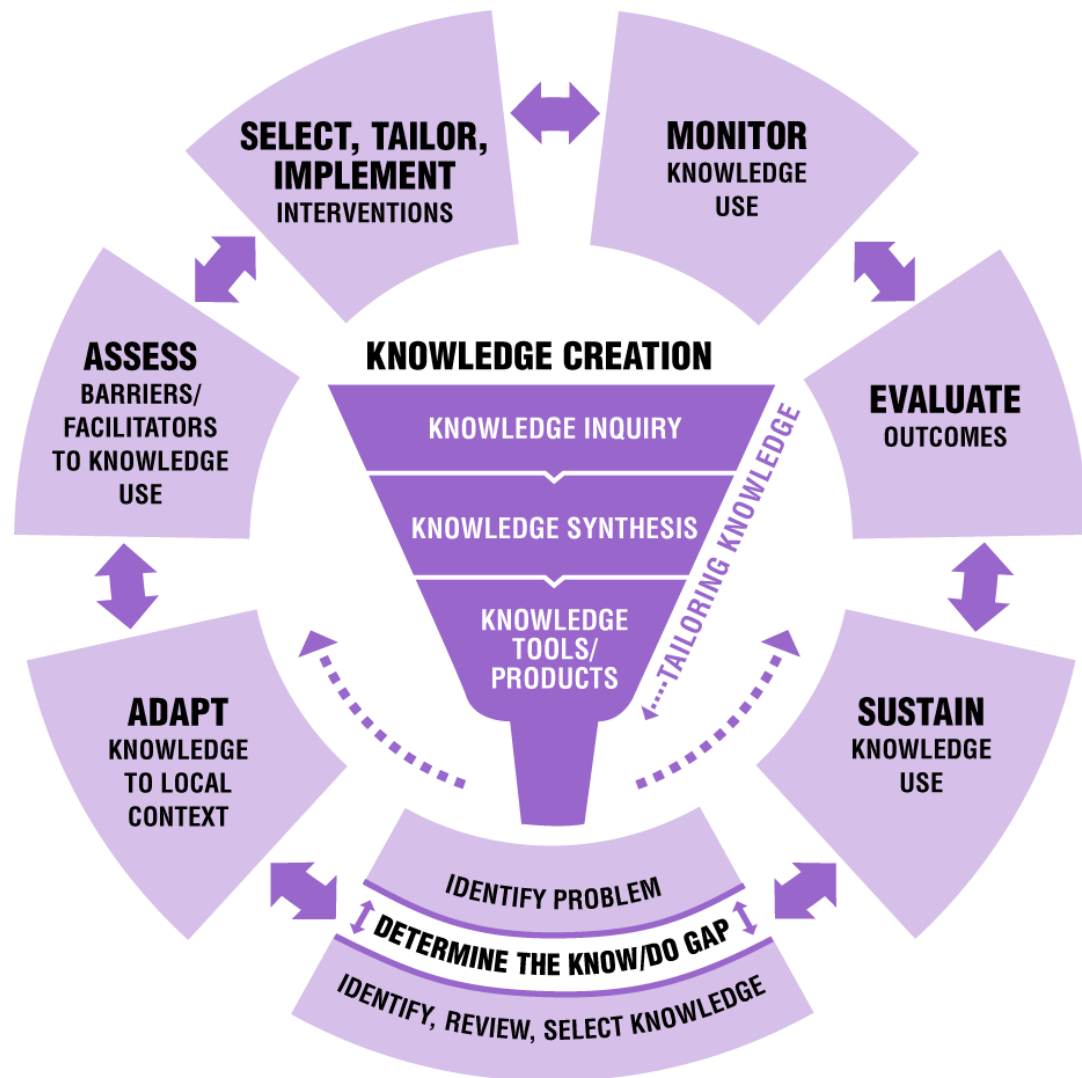
FOR KNOWLEDGE UPTAKE AND SUSTAINABILITY

Grinspun, D., Wallace, K., Li, S.A., McNeill, S., & Squires, J. (2020, Spring). Leading change through social movement. *Registered Nurse Journal*, 32(1), 15.
Grinspun, D., Wallace, K., Li, S. A., McNeill, S., Squires, J. E., Bujalance, J., ... & Zhao, J. (2022). Exploring social movement concepts and actions in a knowledge uptake and sustainability context: A concept analysis. *International Journal of Nursing Sciences*, 9(4), 411-421.



KNOWLEDGE-TO-ACTION FRAMEWORK

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[Engaging persons with lived experience | RNAO.ca](https://rnao.ca)

[Is your change team ready to engage persons with lived experience? | RNAO.ca](https://rnao.ca)

[Considerations for getting started | RNAO.ca](https://rnao.ca)



Championing change by
mobilized change agents



Practicing Completing a Gap Analysis

REVIEW OF MEDICATION HISTORY

GOOD PRACTICE STATEMENT 4.0:

In order to ensure medication safety, it is good practice for health providers to conduct the following in collaboration with the person encountering a transition and their support network:

- obtain a best possible medication history; and
- perform medication reconciliation at all transition points.

Strengthening Capacity in BPG Implementation



Questions?



Evaluation and Monitoring

Evaluation and Monitoring Chart

BACKGROUND

Transitions in Care and Services — Second Edition

Table 3: Process Indicators

RECOMMENDATION OR GOOD PRACTICE STATEMENT	PROCESS INDICATORS	ALIGNMENT WITH INDICATORS IN DATA REPOSITORIES/ INSTRUMENTS
Good Practice Statement 2.0	<p>Percentage of persons who received an assessment to determine care needs and readiness for a transition prior to a transition in care, during the measurement period</p> <p><i>Numerator: Number of persons who received an assessment to determine care needs and readiness for a transition prior to a transition in care, during the measurement period</i></p> <p><i>Denominator: Total number of persons who experienced a transition in care, during the measurement period</i></p>	Partial Alignment with National Quality Forum (NQF)
Good Practice Statement 3.0	<p>Percentage of persons who had a transition plan developed prior to a transition in care, during the measurement period</p> <p><i>Numerator: Number of persons who had a transition plan developed prior to a transition in care, during the measurement period</i></p> <p><i>Denominator: Total number of persons who experienced a transition in care, during the measurement period</i></p>	New

RNAO's Indicator Development Process



Practicing Completing a Gap Analysis

REVIEW OF MEDICATION HISTORY

GOOD PRACTICE STATEMENT 4.0:

In order to ensure medication safety, it is good practice for health providers to conduct the following in collaboration with the person encountering a transition and their support network:

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Identify YOUR Evaluation Team



Selecting Indicators

Pre-implementation

Identify the best practice guidelines (BPG)

Conduct an opportunity (gap) analysis to identify practice recommendations to implement

Consider feasibility, organizational priorities, and reporting requirements

Select indicators that align with BPG recommendations

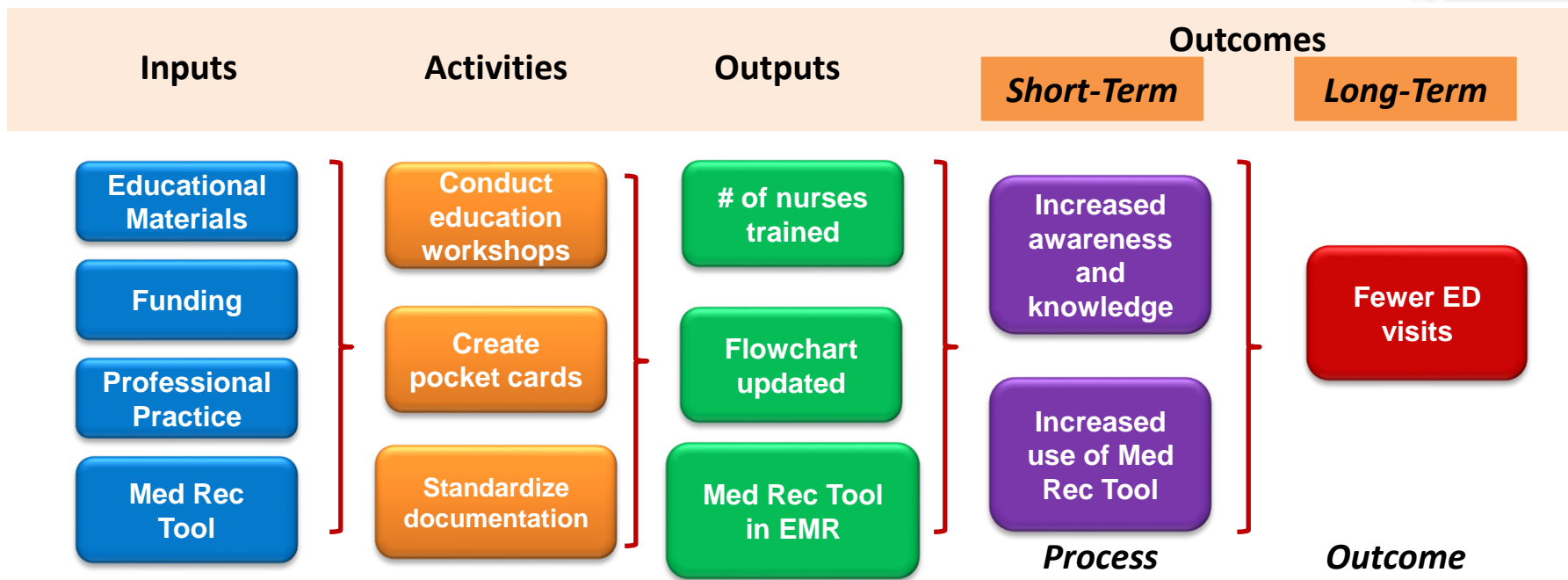
Consider the level of implementation

Alignment in other Data Repositories/Instruments

OUTCOME INDICATORS	ALIGNMENT WITH INDICATORS IN DATA REPOSITORIES/INSTRUMENTS
<p>Percentage of new publicly funded home care clients, of all ages, who had an unplanned emergency department visit in 30 days after leaving hospital</p> <p><i>Numerator: Number of unscheduled emergency department visits by home care clients newly referred to home care services within 30 days of initial hospital discharge</i></p> <p><i>Denominator: Number of clients referred to home care from hospital who were discharged from hospital and received their first home care service visit within the time period of interest</i></p>	<p>Adopted from Ontario Health (22)</p> <p>Partial Alignment with Canadian Institute for Health Information (CIHI), Institute for Clinical Evaluative Sciences (ICES), National Quality Forum (NQF) and Public Health Ontario (PHO)</p>
<p>Proportion of unscheduled emergency department visits for care for mental health conditions with a second unscheduled emergency department visit for mental health or substance abuse (substance use*) within 30 days</p> <p><i>Numerator: Presence of 1 or more unscheduled emergency department visits for mental health conditions or substance abuse (substance use*) within 30 days of the index visit</i></p> <p><i>Denominator: All unscheduled emergency department visits for mental health conditions in the reporting period</i></p>	<p>Adopted from Ontario Health (22)</p> <p>Partial Alignment with CIHI, ICES, NQF and PHO</p>
<p>Percentage of those hospital discharges (any condition) where timely (within 48 hours) notification was received, for which follow-up was done (by any mode, any clinician) within 7 days of discharge</p> <p><i>Numerator: Number of hospital discharges (any condition) where timely (within 48 hours) notification was received, for which follow-up was done (by any mode, any clinician) within 7 days of discharge</i></p> <p><i>Denominator: Number of hospital discharges for which timely (within 48 hours) notification was received</i></p>	<p>Adopted from Ontario Health (22)</p> <p>Partial Alignment with ICES and NQF</p>

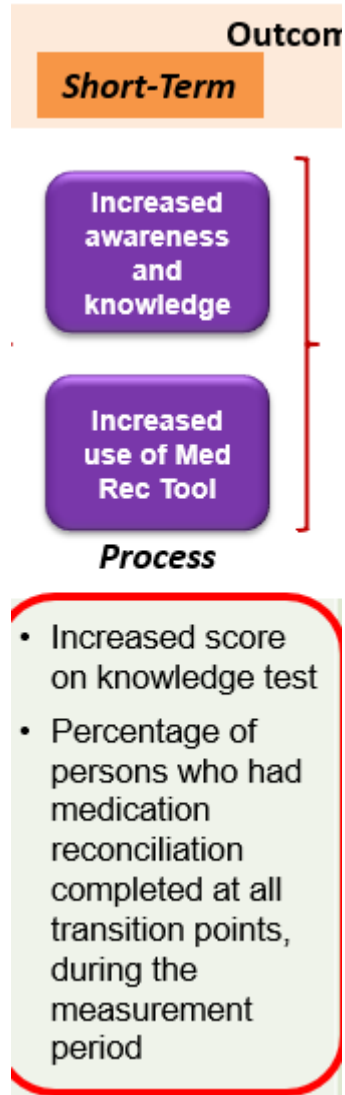
Adhering to a collect once, report multiple times principle

Create an Evaluation Plan



<p>Good Practice Statement 4.0: It is good practice for health providers to conduct the following in collaboration with the person encountering a transition and their support network:</p> <ul style="list-style-type: none"> <input type="checkbox"/> obtain a best possible medication history; and <input type="checkbox"/> perform medication reconciliation at all transition points. 	<ul style="list-style-type: none"> • What are the activities that need to be carried out? 	<ul style="list-style-type: none"> • How many nurses were trained? • How many educational workshops were conducted? • Participant feedback 	<ul style="list-style-type: none"> • Increased score on knowledge test • Percentage of persons who had medication reconciliation completed at all transition points, during the measurement period 	<p>Percentage of newly publicly funded home care clients, of all ages, who had an unplanned emergency department visit in 30 days after leaving hospital</p>
--	--	---	--	--

Monitor Knowledge Use



Measure processes related to knowledge use

- Conceptual knowledge use (understanding)
- Instrumental knowledge use (applied)

Sharing your Quality Improvement Data

- Why is this important?
 - To understand the impact of evidence based practices on outcomes
 - To engage frontline workers and others making the change
 - Promote innovation and spread best practices
 - Continue to improve care

More to Come!

Monday, Aug. 14, 2023, 2-4 p.m. ET

**New Guidance for OHTs: Transitions In
Care and Services BPG**



[Register here](#)

Questions?



Contact us at:

<https://rnao.ca/contact>

Lyndsay Howitt: lhowitt@rnao.ca

Katherine Wallace: kwallace@rnao.ca

Christina Medeiros: cmedeiros@rnao.ca

Download the BPG for free:

<https://rnao.ca/bpg/guidelines/transitions-in-care>



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Questions?



*thank
you*

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